

# **Supplementary Material on Financial Results for the Fiscal Year Ending March 2021**

**Creating our future with renewable energy.**



May 10, 2021

# Disclaimer

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As a general rule and unless indicated otherwise, consolidated figures are used for the monetary amounts listed in this document. As amounts less than one million yen are rounded off (figures for J-GAAP are rounded down), totals in each column may not match. In this document, current(quarterly) profit is listed as net(quarterly) income attributable to owners of the parent.

For inquiries about this document:  
IR Office, RENOVA, Inc.  
Telephone: +81-3-3516-6263  
Email: [ir@renovainc.com](mailto:ir@renovainc.com)  
IR website: <https://www.renovainc.com/en/ir>

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## I. Financial Results for the Fiscal Year Ending March 2021(IFRS)

# Key Highlights for FY3/2021 and Recent Updates

As of May 10, 2021

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1

**Revenue achieved a record high in FY3/2021**

**Revenue: ¥20.5 billion**

**EBITDA\*<sup>1</sup>: ¥10.6 billion**

2

**Kanda Biomass (75.0 MW\*<sup>2</sup>) is undergoing commissioning and is scheduled for COD (June 2021).**

**Expected to be consolidated after start of operations**

3

**Consolidation of Tokushima-Tsuda Biomass (74.8 MW\*<sup>2</sup>) in March 2021**

\*1 EBITDA= Revenue - Fuel expenses - Outsourcing expenses - Payroll and related personnel expenses + Share of profit (loss) of investments accounted for using the equity method + Other income and expenses. EBITDA is neither subject to audit nor quarterly review.

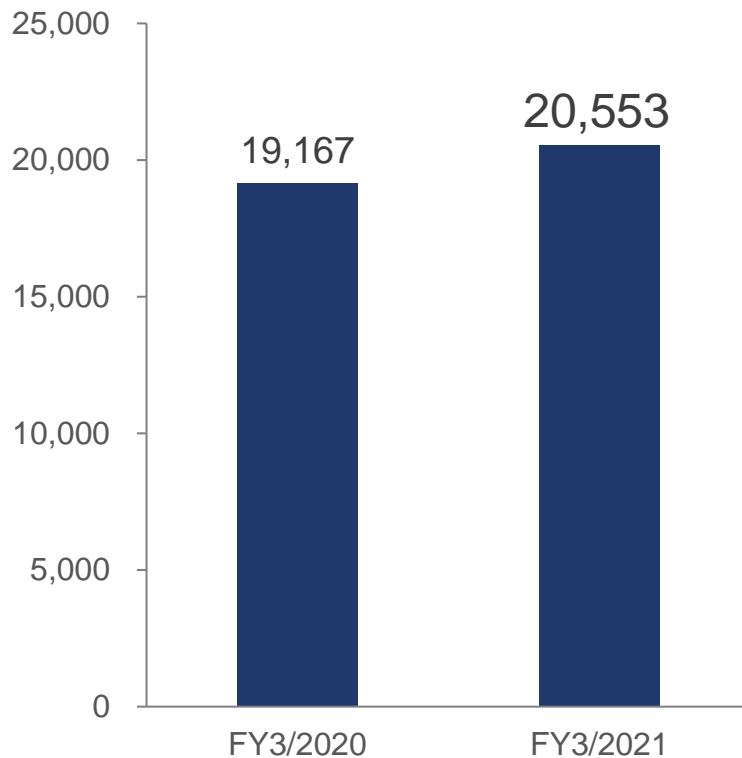
\*2 The generation capacity for biomass power plants is based upon the generator output.

# Trend in Revenue and EBITDA\*<sup>1</sup> (IFRS)

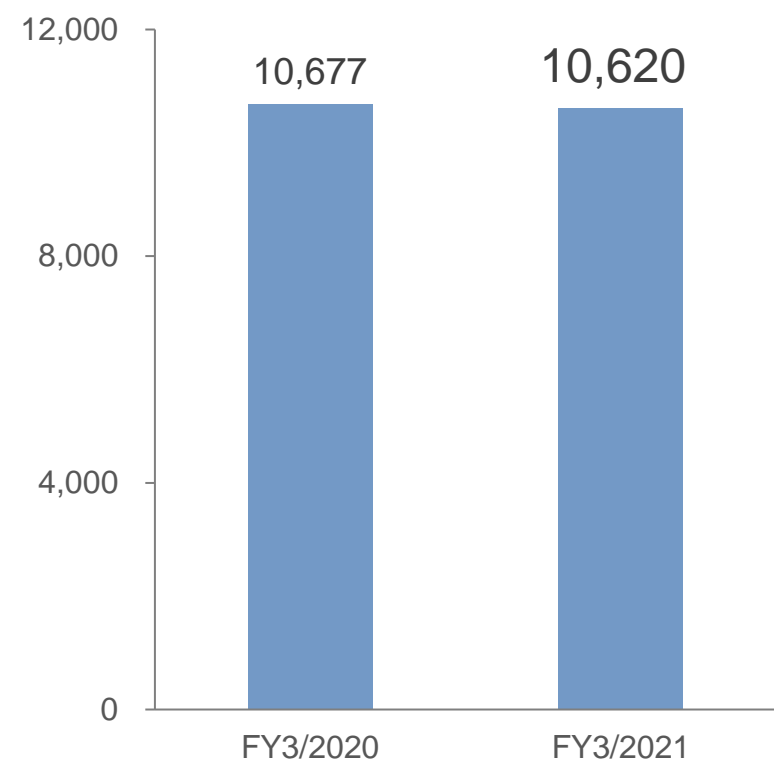
(Million yen)

- Revenue grew from the same period of the previous year.
  - Full-year contribution from 3 large-scale solar PV projects (Nasukarasuyama Solar, Karumai West Solar and Karumai East Solar) in operation in the previous fiscal year.
- EBITDA remained at the same level as previous year due to upfront investment costs such as development costs.

**Revenue(Actual)**



**EBITDA\*<sup>1</sup>(Actual)**



\*1 EBITDA= Revenue - Fuel expenses - Outsourcing expenses - Payroll and related personnel expenses + Share of profit (loss) of investments accounted for using the equity method + Other income and expenses. EBITDA is subject to neither audit nor quarterly review.

# Financial Highlights (IFRS)

## (Million yen)

- Net income attributable to owners of the parent company increased year on year.
  - In the current fiscal year, recorded a gain on the fair value recognition of call options for Sendai-Gamo Biomass and a gain on the step acquisition of Tokushima-Tsuda Biomass upon consolidation.

|   | FY3/2020     | FY3/2021     | FY3/2021<br>(Revised<br>Forecast) | Change |
|---|--------------|--------------|-----------------------------------|--------|
| Revenue   | 19,167       | 20,553       | 20,500                            | 7.2%   |
| EBITDA*1  | 10,677       | 10,620       | 10,600                            | -0.5%  |
| <i>EBITDA margin</i>  | <b>55.7%</b> | <b>51.7%</b> | <b>51.7%</b>                      | -      |
| Operating profit  | 5,884        | 4,605        | 4,600                             | -21.7% |
| Gain on remeasurement to fair value of pre-existing interest in business combination  | -            | 7,530        | -                                 | -      |
| Gain on remeasurement to fair value of option   | 2,563        | 3,147        | -                                 | -      |
| Profit  | 4,427        | 12,084       | -                                 | 173.0% |
| Profit attributable to owners of the parent   | 3,536        | 11,507       | 11,500                            | 225.4% |
| EPS (yen)*2   | 46.75        | 149.67       | 149.82                            | -      |
| ROE*3   | 39.8%        | 81.7%        | -                                 | -      |
| Number of power plants in operation<br>(The figures in parentheses ( ) represents the number of power plants to which equity method investment is applied.) | 12(0)        | 12(0)        | 12(0)                             | -      |
| Capacity (MW)*4   | 333.3        | 333.3        | 333.3                             | -      |

\*1 EBITDA= Revenue - Fuel expenses - Outsourcing expenses - Payroll and related personnel expenses + Share of profit (loss) of investments accounted for using the equity method + Other income and expenses. EBITDA is subject to neither audit nor quarterly review. \*2 The EPS value does not consider adjustment for dilutive shares.

\*3 For the purpose of calculating ROE, the profit figure for the most recent 12-month period is used, and the equity figure used is the simple average of the values at the beginning of the most recent 12-month period and at the end of the most recent month period. \*4 The capacity figures represent gross generation capacity.

# Renewable Energy Business by Segment (IFRS)

(Million yen)

- The Renewable Energy Power Generation Business grew due to full-year contributions from the 3 large-scale solar PV projects that commenced operations in the previous fiscal year.
- The Renewable Energy Development and Operation Business decreased year on year, because of a decrease in business development fees as well as an increase in upfront investment for development.

|   |                       | FY3/2020 | FY3/2021 | Change |
|---|-----------------------|----------|----------|--------|
| Renewable Energy Power Generation Business                        | (A)                   |          |          |        |
|   | Revenue               | 14,827   | 17,651   | 19.0%  |
|   | EBITDA <sup>*2</sup>  | 9,814    | 12,442   | 26.8%  |
|   | Operating profit      | 5,206    | 6,566    | 26.1%  |
| Renewable Energy Development and Operation Business + Elimination | (B) <sup>*1</sup>     |          |          |        |
|   | Revenue               | 4,340    | 2,902    | -33.1% |
|   | EBITDA <sup>*2</sup>  | 863      | -1,822   | NM     |
|   | Operating profit      | 678      | -1,961   | NM     |
| Total   | (A + B) <sup>*1</sup> |          |          |        |
|   | Revenue               | 19,167   | 20,553   | 7.2%   |
|   | EBITDA <sup>*2</sup>  | 10,677   | 10,620   | -0.5%  |
|   | Operating profit      | 5,884    | 4,605    | -21.7% |

<sup>\*1</sup> When receiving development fees from affiliated companies, RENOVA records such development fees in its consolidated financial results after deducting amounts that correspond to RENOVA's ownership stake in those affiliated companies.

<sup>\*2</sup> EBITDA= Revenue - Fuel expenses - Outsourcing expenses - Payroll and related personnel expenses + Share of profit (loss) of investments accounted for using the equity method + Other income and expenses. EBITDA is neither subject to audit nor quarterly review.

# Consolidation of Tokushima-Tsuda Biomass

As of March 29, 2021

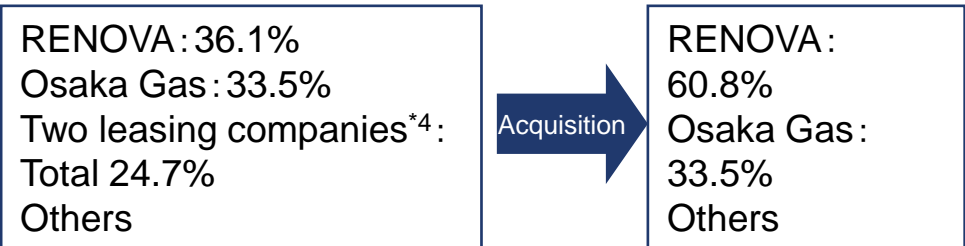
- Acquired equity interest (24.7%) held by some co-sponsors in order to enhance RENOVA's commitment to the project and accumulate know-how about biomass projects ahead of the full-scale construction commencement.
- Gain on remeasurement to fair value of pre-existing interest in business combination was recorded as a result of consolidation.

## Overview

|                                  |   |
|----------------------------------|---|
| Capacity <sup>*1</sup>           | 74.8 MW   |
| Main Fuel                        | Imported Wood pellets (co-fired with palm kernel shells (PKS) and domestic woodchips) |
| FIT Price                        | ¥ 24 /kWh<br>(¥32 /kWh for domestic wood biomass)                                     |
| COD                              | March 2023 (Planned)  |
| Revenue <sup>*2</sup>            | Appx. ¥13 billion /year   |
| EBITDA margin <sup>*2</sup>      | Appx. 40%   |
| Total project cost <sup>*3</sup> | Appx. ¥50 billion   |
| LTC                              | 90.0%   |



## Ownership interest of Tokushima-Tsuda Biomass



<sup>\*1</sup> The generation capacity for biomass power plants is based upon the generator output. <sup>\*2</sup> Figures are as currently planned and may be subject to change.

<sup>\*3</sup> Amount includes all costs and expenses required to start operation, such as power generation facilities, buildings, land, civil engineering development, finance related expenses (including reserves), and start-up related expenses. <sup>\*4</sup> NEC Capital Solutions Limited, Mitsubishi Electric Credit Corporation



# Key Balance Sheet Items and Credit Metrics (IFRS)

(Million yen)

- Net Debt / EBITDA increased mainly due to consolidation of Tokushima-Tsuda Biomass under construction.

|                                  |  | As of FY<br>3/2020 | End of<br>FY 3/2021 | Change | Major Factors of<br>Increase/Decrease   |
|----------------------------------|--|--------------------|---------------------|--------|---|
| Key<br>balance<br>sheet<br>items | Total assets   | 171,686            | 220,546             | 48,860 | Consolidation of Tokushima-Tsuda Biomass  |
|                                  | Equity attributable to owners of the parent                          | 12,918             | 15,252              | 2,334  | Increase in retained earnings.<br>Fair value evaluation of long-term foreign exchange contracts for biomass fuel procurement. |
|                                  | Net interest-bearing debt <sup>*1</sup>                              | 100,328            | 122,630             | 22,302 | Consolidation of Tokushima-Tsuda Biomass and issuance of green bonds  |
|                                  | Cash and deposits <sup>*2</sup>                                      | 27,352             | 40,356              | 23,004 |   |
|                                  | Interest-bearing debt <sup>*3</sup>                                  | 127,680            | 162,986             | 35,306 |   |
| Credit<br>metrics                | Ratio of equity attributable to owners of the Parent to Total assets | 7.5%               | 6.9%                | -0.6%  |   |
|                                  | Equity Ratio   | 9.8%               | 11.3%               | 1.4%   |   |
|                                  | Net D/E ratio <sup>*4</sup>  | 5.9x               | 4.8x                | -1.0x  |   |
|                                  | Net Debt / EBITDA <sup>*5</sup>                                      | 9.4x               | 11.5x               | 2.2x   |   |
|                                  | Adjusted Net Debt / LTM EBITDA <sup>*6</sup>                         | 5.1x               | 8.8x                | 3.7x   |   |
|                                  | (Reference)<br>Equity Ratio(J-GAAP)                                  | 12.5%              | -                   | -      |   |

\*1 Net interest-bearing debt = Interest bearing debt – Cash and deposits \*2 Cash and deposits = Cash and cash equivalents + Restricted bank deposit at SPCs

\*3 Interest-bearing debt = loans payable + bonds + lease obligations + accrued interest-bearing liabilities \*4 Net D/E ratio = Net interest-bearing debt / Total Equity \*5 EBITDA amounted 10,677 million yen for FY3/2020 and to 10,620 million yen for FY3/2021.

\*6 Calculated excluding both Net Debt and EBITDA of SPC power plants with an operating period of less than 1 year.

# Statement of Financial Position (IFRS)

(Million yen)

- Total assets and Total liabilities increased due to the consolidation of Tokushima-Tsuda Biomass.

|   | As of<br>FY3/2020 | As of<br>FY3/2021 | Change        | Major Factors of Increase/Decrease   |
|---|-------------------|-------------------|---------------|--|
| <b>Current assets</b>                             | 40,921            | 46,699            | 5,777         |  |
| <b>Non-current assets</b>                         | 130,764           | 173,847           | 43,083        | Consolidation of Tokushima-Tsuda Biomass   |
| Property, plant and equipment                     | 92,619            | 104,148           | 11,529        |  |
| Intangible assets                                 | 4,944             | 19,730            | 14,786        |  |
| Other financial assets                            | 6,906             | 17,840            | 10,934        |  |
| Other non-current assets                          | 1,413             | 4,733             | 3,320         |  |
| <b>Total assets</b>                               | <b>171,686</b>    | <b>220,546</b>    | <b>48,860</b> |  |
| <b>Interest-bearing debt*1</b>                    | 127,680           | 162,986           | 35,306        | Consolidation of Tokushima-Tsuda Biomass and increase due to issuance of green bonds |
| <b>Other liabilities</b>                          | 27,097            | 32,696            | 5,598         |  |
| <b>Total liabilities</b>                          | <b>154,777</b>    | <b>195,682</b>    | <b>40,905</b> |  |
| <b>Retained earnings</b>                          | 9,217             | 20,722            | 11,504        | Increase in retained earnings  |
| <b>Other components of equity</b>                 | 624               | -8,729            | -9,353        | Deferred gains or losses on hedges and consolidation of Tokushima-Tsuda Biomass      |
| <b>Equity articulable to owners of the Parent</b> | 12,918            | 15,252            | 2,334         |  |
| <b>Non-controlling interests</b>                  | 3,991             | 9,612             | 5,621         | Consolidation of Tokushima-Tsuda Biomass   |
| <b>Total net assets</b>                           | <b>16,909</b>     | <b>24,864</b>     | <b>7,956</b>  |  |

\*1 Interest-bearing debt = loans payable + bonds + lease obligations + accrued interest-bearing liabilities

## Significant IFRS Adoption Differences on Statement of Financial Position (FY3/2020) (Million yen)

| JGAAP Account                      | JGAAP          | Reclassification  | Recognition and measurement differences | IFRS             | IFRS Account   | Major Factors                                |
|------------------------------------|----------------|-------------------|---|------------------|--|--|
| Cash and deposits                  | 24,945<br>-    | -14,446<br>14,446 | 125<br>2,281                            | 10,625<br>16,727 | Cash and cash equivalents<br>Restricted bank deposit | Restricted bank deposit of some SPCs         |
| Accounts receivable – trade        | 5,205          | 3,032             | 2,395                                   | 10,633           | Trade and other receivables                          | Change of scope of consolidation             |
| <b>Total current assets</b>        | <b>36,473</b>  | <b>-26</b>        | <b>4,474</b>                            | <b>40,921</b>    | <b>Total current assets</b>                          |  |
| -                                  | -              | -                 | 9,733                                   | 9,733            | Right-of-use assets                                  | Lease assets                                 |
| Other intangible assets            | 49             | 2,257             | 2,638                                   | 4,944            | Intangible assets                                    | Change of scope of consolidation             |
| <b>Non-current assets</b>          | <b>108,714</b> | <b>250</b>        | <b>21,799</b>                           | <b>130,764</b>   | <b>Non-current assets</b>                            |  |
| Business commencement expenses     | 2,963          | -                 | -2,963                                  | -                | -  |  |
| <b>Total assets</b>                | <b>148,151</b> | <b>224</b>        | <b>23,311</b>                           | <b>171,686</b>   | <b>Total assets</b>                                  |  |
| Long-term loans payable            | 100,373        | -                 | 6,432                                   | 106,806          | Borrowings   |  |
| -                                  | -              | -                 | 9,739                                   | 9,739            | Lease liabilities                                    |  |
| <b>Total liabilities</b>           | <b>123,837</b> | <b>224</b>        | <b>30,716</b>                           | <b>154,777</b>   | <b>Total liabilities</b>                             |  |
| Deferred gains or losses on hedges | 5,605          | -                 | -4,981                                  | 624              | Other components of equity                           | Fair value evaluation of interest rate swaps |
| Non-controlling interests          | 5,797          | -                 | -1,807                                  | 3,991            | Non-controlling interests                            | Change of scope of consolidation             |
| <b>Total net assets</b>            | <b>24,313</b>  | <b>-</b>          | <b>-7,405</b>                           | <b>16,909</b>    | <b>Total liabilities and equity</b>                  |  |

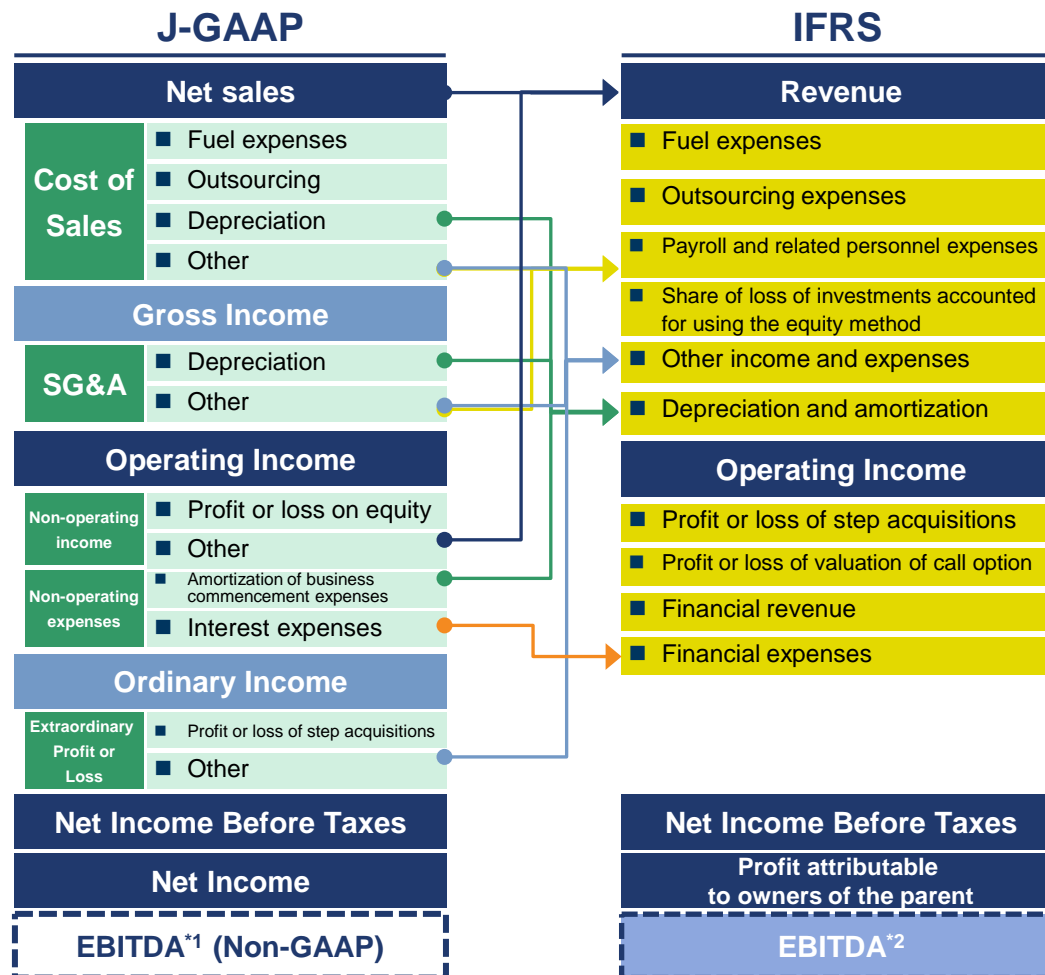
## Significant IFRS Adoption Differences on Statement of profit or loss (FY3/2020) (Million yen)

| JGAAP Account                                | JGAAP  | Reclassification | Recognition and measurement differences | IFRS   | IFRS Account   |
|--|--------|------------------|---|--------|--|
| <b>Net Sales</b>                             | 19,449 | -                | -282                                    | 19,167 | <b>Revenue</b>   |
|  | -      | 13               | 57                                      | 70     | <b>Other income</b>  |
| Cost of sales                                | 8,317  | -8,317           | -                                       | -      | -  |
| Gross profit                                 | 11,132 | -11,132          | -                                       | -      | -  |
|  | 3,978  | -3,979           | -                                       | -      | -  |
|  | -      | 1,936            | -                                       | -1,936 | Fuel expenses  |
|  | -      | 435              | 630                                     | -1,065 | Outsourcing expenses   |
|  | -      | 2,316            | 31                                      | -2,347 | Payroll and related personnel expenses                             |
| Selling, general and administrative expenses | -      | 155              | 81                                      | -236   | Share of loss of investments accounted for using the equity method |
|  | -      | 3,457            | -480                                    | -2,977 | Other expenses   |
|  | -      | 4,860            | -66                                     | -4,794 | Depreciation and amortization                                      |
| <b>Operating Income</b>                      | 7,153  | -848             | -422                                    | 5,884  | <b>Operating profit</b>  |
| -  | -      | -                | 2,563                                   | 2,563  | Gain on remeasurement to fair value of option                      |
| Business commencement expenses               | 665    | -                | -665                                    | -      |  |
| A gain on the step acquisition               | 1,883  | -                | -1,883                                  | -      |  |
| <b>Profit</b>                                | 4,739  | -                | -312                                    | 4,427  | <b>Profit for the period</b>                                       |

# (Republication)

## Changes for Income Statement Between J-GAAP and IFRS (Overview)

- RENOVA is adopting IFRS from FY3/2021 in order to enhance the international comparability of its financial information.



\*1 EBITDA (JGAAP) = Operating profit + Depreciation + Amortization of long-term prepaid expenses (Amortization of grid connection costs and amortization of deferred consumption tax) + Amortization of goodwill + Amortization of deferred assets (amortization of business commencement expenses and amortization of deferred organization expenses).

\*2 EBITDA= Revenue - Fuel expenses - Outsourcing expenses - Payroll and related personnel expenses + Share of profit (loss) of investments accounted for using the equity method + Other income and expenses. EBITDA is subject to neither audit nor quarterly review.

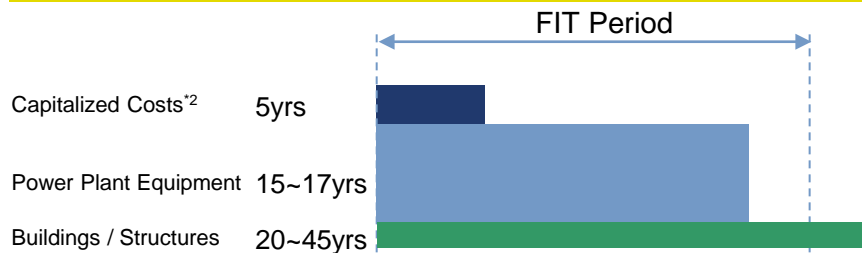
# (Republication)

## Changes to Depreciation / Amortization that Match FIT Businesses

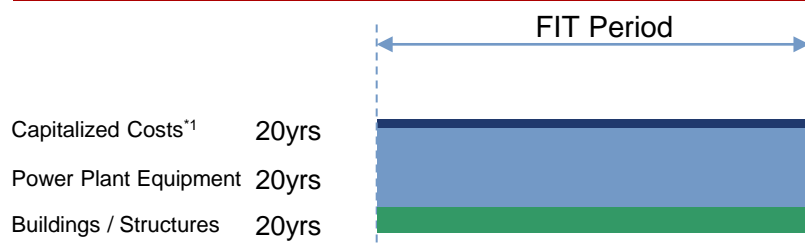
- Under IFRS, power plant-related assets are straight-line depreciated over the FIT period in consolidated financial statements.
- Accordingly, costs will be equalized over an asset’s business period.

### Illustrative Example of Change in Depreciation Calculation\*1

#### Depreciation based on J-GAAP



#### Depreciation under IFRS (Consolidated)



#### Key Points Under IFRS

- Depreciation period for each items are standardized to match its business period (i.e. FIT period).

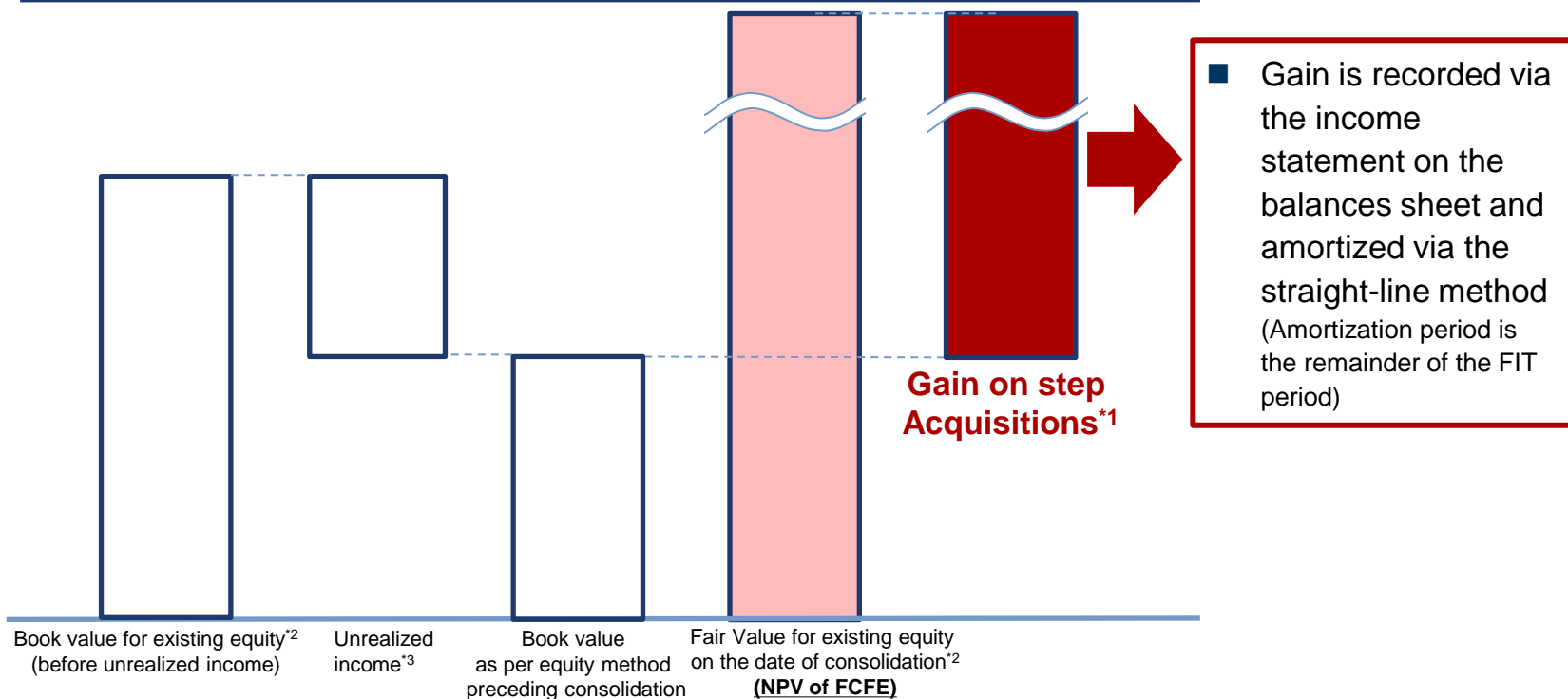
\*1 Capitalized costs, if related to offtake under the FIT, which had previously been categorized as business commencement expenses, are amortized over the FIT period under IFRS

# (Republication)

## Overview of Gains on Step Acquisitions\*1 (IFRS)

- When the target business is consolidated, gains on step acquisitions\*1 are realized when consolidating projects by exercising call options.
- Gains on step acquisitions\*1 are calculated from the difference between a project's fair value at the time of consolidation and the book value as per the equity method.
- Gains on step acquisitions\*1 are recorded via the income statement on the balance sheet and are amortized by the straight-line method through the remaining FIT period.

### Conceptual diagram of calculation of gain on step acquisitions



\*1 Gain on remeasurement to fair value of pre-existing interest in business combination

\*2 Ownership interest before consolidation

\*3 Part of existing share relevant to a business development fee and construction support work fee which previously were recorded on SPC

(Republication) Change in Scope of Consolidation / Timing of Consolidation Upon IFRS Adoption  
 Newly consolidated SPCs under IFRS indicated in bold and underline(As of May 10,2021)

- Scope of consolidation may differ before and after IFRS adoption in some cases, which may in turn affect financial figures and KPIs.
- TK-GK (silent partnership) scheme businesses (some solar businesses) will apply these changes retroactively back to the first establishment of the TK.

| Scope of Consolidation   | Specific Examples   |  |  |  |
|--|---|--|--|--|
| <p>Solar SPCs which use the TK-GK scheme are recorded as being retroactively consolidated upon FID</p>   | <table border="0"> <tr> <td data-bbox="569 535 956 763"> <ul style="list-style-type: none"> <li>■ Kokonoe Solar</li> <li>■ Nasushiobara Solar</li> <li>■ Ozu Solar</li> <li>■ Karumai West Solar</li> <li>■ Karumai East Solar</li> </ul> </td> <td data-bbox="994 535 1420 721"> <ul style="list-style-type: none"> <li>■ Yokkaichi Solar</li> <li>■ Nasukarasuyama Solar</li> <li>■ <u>Karumai Sonbou Solar</u></li> <li>■ <u>Hitoyoshi Solar</u></li> </ul> </td> <td data-bbox="1458 535 1767 806"> <p>Retroactive consolidation from FID</p> <p>Will change from equity method affiliate to consolidated subsidiary</p> </td> </tr> </table> | <ul style="list-style-type: none"> <li>■ Kokonoe Solar</li> <li>■ Nasushiobara Solar</li> <li>■ Ozu Solar</li> <li>■ Karumai West Solar</li> <li>■ Karumai East Solar</li> </ul> | <ul style="list-style-type: none"> <li>■ Yokkaichi Solar</li> <li>■ Nasukarasuyama Solar</li> <li>■ <u>Karumai Sonbou Solar</u></li> <li>■ <u>Hitoyoshi Solar</u></li> </ul> | <p>Retroactive consolidation from FID</p> <p>Will change from equity method affiliate to consolidated subsidiary</p> |
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| <p>Three 75 MW biomass projects currently under construction are accounted for by the equity method affiliates</p>   | <ul style="list-style-type: none"> <li>■ <b>Tokushima-Tsuda Biomass</b></li> <li>■ <b>Kanda Biomass (planned)</b></li> </ul> <p>Expected to be consolidated after COD</p>   |  |  |  |
| <p>Other</p>   | <ul style="list-style-type: none"> <li>■ <u>Hakodate Esan Geothermal</u></li> </ul> <p>Consolidated due to materiality assessment despite status as a development stage project</p>   |  |  |  |

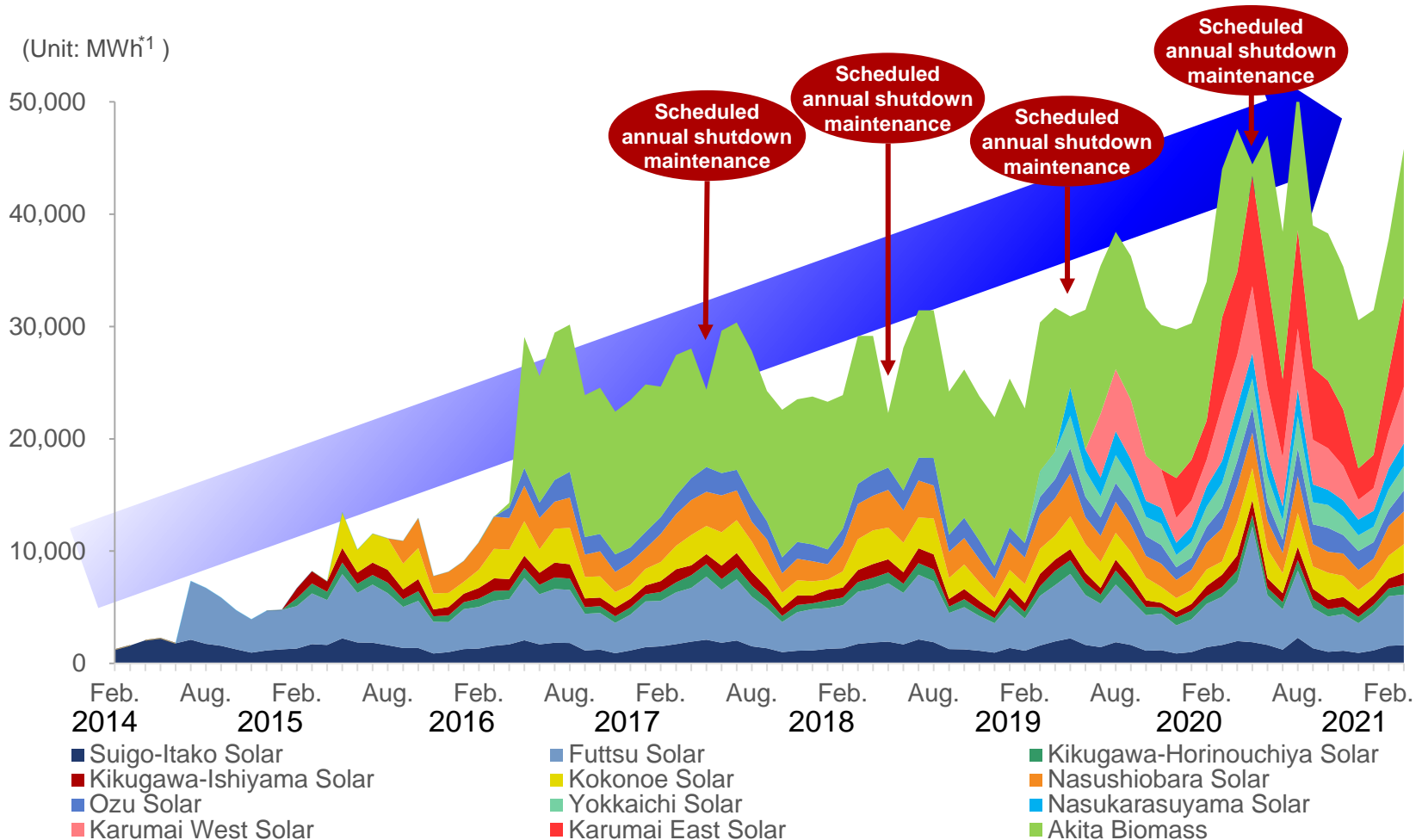
\*1 This material summarizes information concerning the adoption of IFRS. However, the information contained here has not been reviewed by an audit firm and may be subject to change in the future.



# Trend in Monthly Electricity Sales Volume by Power Plant

## As of March 31, 2021

■ Stable operation has been maintained since the start of operation of each power plant.



\*1 Units express power generation volume (1 MWh = 1,000 kWh)

## (Reference) Consolidated Subsidiaries of the Power Generation Business (IFRS / Million yen)

|   | Power<br>Generating<br>Capacity<br>(MW) | Purchase<br>Price<br>(/kWh) |          | Revenue | EBITDA | EBITDA<br>margin | Profit | Ownership<br>Interest |
|---|---|-----------------------------|----------|---------|--------|------------------|--------|-----------------------|
| Suigo-Itako Solar <sup>*1</sup>               | 15.3                                    | ¥40                         | FY3/2021 | 731     | 575    | 78.6%            | 190    | 68.0%                 |
|   |   |                             | FY3/2020 | 746     | 628    | 84.2%            | 222    | 68.0%                 |
| Futtsu Solar <sup>*1</sup>                    | 40.4                                    | ¥40                         | FY3/2021 | 2,004   | 1,793  | 89.4%            | 698    | 51.0%                 |
|   |   |                             | FY3/2020 | 1,973   | 1,682  | 85.3%            | 615    | 51.0%                 |
| Kikugawa-Ishiyama<br>Solar <sup>*1</sup>      | 9.4                                     | ¥40                         | FY3/2021 | 476     | 400    | 84.0%            | 124    | 63.0%                 |
|   |   |                             | FY3/2020 | 470     | 379    | 80.8%            | 108    | 63.0%                 |
| Kikugawa-<br>Horinouchiya Solar <sup>*1</sup> | 7.5                                     | ¥40                         | FY3/2021 | 373     | 306    | 82.0%            | 89     | 61.0%                 |
|   |   |                             | FY3/2020 | 368     | 289    | 78.6%            | 75     | 61.0%                 |
| Kokonoe Solar <sup>*2 *3</sup>                | 25.4                                    | ¥40                         | FY3/2021 | 1,100   | 927    | 84.3%            | 313    | 100.0%                |
|   |   |                             | FY3/2020 | 942     | 760    | 80.7%            | 110    | 100.0%                |
| Nasushiobara Solar <sup>*2 *3</sup>           | 26.2                                    | ¥40                         | FY3/2021 | 1,177   | 981    | 83.3%            | 408    | 100.0%                |
|   |   |                             | FY3/2020 | 1,214   | 1,041  | 85.7%            | 439    | 100.0%                |

\*1 K.K. (Corporation)

\*2 T.K. (Silent Partnership)

\*3 Taxable income from a T.K. belongs to the T.K. investors in proportion to their investment ratios, resulting in no taxation at the T.K. level.

## (Reference) Consolidated Subsidiaries of the Power Generation Business (IFRS / Million yen)

|  | Power<br>Generating<br>Capacity<br>(MW) | Purchase<br>Price<br>(/kWh) |                 | Revenue | EBITDA | EBITDA<br>margin | Profit | Ownership<br>Interest |
|--|---|-----------------------------|-----------------|---------|--------|------------------|--------|-----------------------|
| <b>Ozu Solar<sup>*1 *2</sup></b>                 | <b>19.0</b>                             | <b>¥36</b>                  | <b>FY3/2021</b> | 790     | 616    | 78.0%            | 147    | 100.0%                |
|  |   |                             | <b>FY3/2020</b> | 727     | 546    | 75.1%            | 77     | 100.0%                |
| <b>Yokkaichi Solar<sup>*1 *2</sup></b>           | <b>21.6</b>                             | <b>¥36</b>                  | <b>FY3/2021</b> | 886     | 721    | 81.4%            | 233    | 100.0%                |
|  |   |                             | <b>FY3/2020</b> | 870     | 661    | 76.9%            | 194    | 100.0%                |
| <b>Nasukarasuyama<br/>Solar<sup>*1 *2</sup></b>  | <b>19.2</b>                             | <b>¥36</b>                  | <b>FY3/2021</b> | 753     | 579    | 75.6%            | 133    | 100.0%                |
|  |   |                             | <b>FY3/2020</b> | 689     | 521    | 79.8%            | 176    | 100.0%                |
| <b>Karumai West<br/>Solar<sup>*1 *2 *3</sup></b> | <b>48.0</b>                             | <b>¥36</b>                  | <b>FY3/2021</b> | 1,772   | 1,430  | 80.7%            | 152    | 100.0%                |
|  |   |                             | <b>FY3/2020</b> | 1,287   | 880    | 68.4%            | -0     | 51.0%                 |
| <b>Karumai East<br/>Solar<sup>*1 *2 *4</sup></b> | <b>80.8</b>                             | <b>¥36</b>                  | <b>FY3/2021</b> | 2,855   | 2,363  | 82.7%            | 510    | 100.0%                |
|  |   |                             | <b>FY3/2020</b> | 666     | 247    | 37.1%            | -251   | 69.3%                 |
| <b>Akita Biomass<br/>(URE)<sup>*5</sup></b>      | <b>20.5</b>                             | <b>¥32/¥24</b>              | <b>FY3/2021</b> | 4,731   | 1,763  | 37.3%            | 700    | 35.3%                 |
|  |   |                             | <b>FY3/2020</b> | 4,876   | 2,202  | 45.6%            | 1,030  | 35.3%                 |

\*1 T.K. (Silent Partnership)

\*2 Taxable income from a T.K. belongs to the T.K. investors in proportion to their investment ratios, resulting in no taxation at the T.K. level.

\*3 July 1, 2020: As a result of the additional acquisition of equity interest, our company's equity ratio was 100%.

\*4 December 2, 2020: As a result of the additional acquisition of equity interest, our company's equity ratio was 100%.

\*5 United Renewable Energy Co., Ltd.

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## II . Outlook for the Fiscal Year Ending March 2022(IFRS)

# Full-year outlook for FY3/2022 (IFRS)

As of May 10, 2021 (Million yen / %)

- Revenue and EBITDA are expected to grow due to the COD of Kanda Biomass and Karumai Sonbou Solar.
- Profit attributable to owners of the parent is expected to incorporate a gain on the step acquisition of Kanda Biomass due to consolidation.

|   | FY3/2021<br>(Actual) | FY3/2022<br>(Outlook) | Change |
|---|----------------------|-----------------------|--------|
| Revenue                                     | 20,553               | <b>30,000</b>         | 46.0%  |
| EBITDA* <sup>1</sup>                        | 10,620               | <b>12,600</b>         | 18.6%  |
| <i>EBITDA margin</i>                        | <i>51.7%</i>         | <i>42.0%</i>          | -      |
| Operating Profit                            | 4,605                | <b>4,700</b>          | 2.1%   |
| Profit attributable to owners of the parent | 11,507               | <b>5,100</b>          | -55.7% |
| EPS(yen)* <sup>2</sup>                      | 149.67               | <b>65.31</b>          | -      |
| ROE* <sup>3</sup>                           | 81.7%                | <b>36.2%</b>          | -      |

- **COD of Kanda Biomass and Karumai Sonbou Solar.**
- **Expect business development fees from multiple development projects.**
- The impact of the end of the period for “Premium Electricity Purchase on FIT Price” is taken into account (-500 million yen).

- **Increased upfront investment in personnel and development costs.**

- **Gain on step acquisitions due to consolidation of Kanda Biomass.**
- The previous fiscal year had recorded a gain on the step acquisition due to consolidation of Tokushima-Tsuda Biomass and a gain on the fair value recognition of call options for Sendai-Gamo Biomass.

\*1 EBITDA= Revenue - Fuel expenses - Outsourcing expenses - Payroll and related personnel expenses + Share of profit (loss) of investments accounted for using the equity method + Other income and expenses. EBITDA is neither subject to audit nor quarterly review. \*2 EPS figures represents basic EPS. EPS for FY3/2022 has been calculated assuming that the total number of issued shares will remain unchanged from the total number of issued shares at the end of FY3/2021. \*3 For the purpose of calculating ROE, the profit figure for the most recent 12-month period is used, and the equity figure used is the simple average of the values at the beginning of the most recent 12-month period and at the end of the most recent month period.

# Major Assumptions for FY3/2022 Financial Forecast

## As of May 10, 2021

|   | FY3/2021 (Actual)  | FY3/2022 (Forecast)   |
|---|--|---|
| <b>Renewable Energy Power Generation Business</b> | <p><b>Consolidated Subsidiaries</b></p> <ul style="list-style-type: none"> <li>■ 11 Solar PV plants               <ul style="list-style-type: none"> <li>– 312.8 MW</li> <li>– 12-month contribution from all Solar PV plants</li> </ul> </li> <br/> <li>■ 1 One Biomass power plant               <ul style="list-style-type: none"> <li>– 20.5 MW</li> </ul> </li> </ul> | <p><b>Consolidated Subsidiaries</b></p> <ul style="list-style-type: none"> <li>■ 12 Solar PV plants (operation / planned)               <ul style="list-style-type: none"> <li>– 353.6 MW</li> <li>– 6-month contribution from Karumai Sonbou Solar</li> <li>– Forecasts for some existing solar PV plants incorporate additional output curtailment</li> </ul> </li> <li>■ 2 Biomass plants (operation / planned)               <ul style="list-style-type: none"> <li>– 95.5 MW</li> <li>– 8-month contribution from Kanda Biomass</li> <li>– Includes allowance for unplanned operational downtime</li> </ul> </li> </ul> <p><b>Income from equity in affiliates</b></p> <ul style="list-style-type: none"> <li>■ One onshore wind plant expected to commence operations               <ul style="list-style-type: none"> <li>– 144.0 MW</li> <li>– Assume 5-month contribution from Quang Tri onshore wind</li> </ul> </li> </ul> |
| <b>Renewable Energy Development and Operation</b> | <p><b>Business Development Fees</b></p> <ul style="list-style-type: none"> <li>■ ¥26 bn*<sup>1</sup> <ul style="list-style-type: none"> <li>– 2 Biomass projects</li> </ul> </li> </ul>  | <p><b>Business Development Fees</b></p> <ul style="list-style-type: none"> <li>■ Appx. ¥28 bn*<sup>1</sup> <ul style="list-style-type: none"> <li>– Expected from multiple development projects</li> </ul> </li> </ul>  |

\*1 Figures for business development fees are after elimination of intra-company transactions.

# Business Outlook by Segment (IFRS)

(Million yen, %)

- The Power Generation Business is expected to grow due to the consolidation and contribution from Kanda Biomass and Karumai Sonbou Solar.
- Business development fees are expected to be recorded, while upfront investment in personnel expenses and development costs are expected to increase.

|   |                  | FY3/2021<br>(Actual) | FY3/2022<br>(Outlook*1) | Change |
|---|------------------|----------------------|-------------------------|--------|
| Renewable Energy Power Generation Business (A)                          | Revenue          | 17,651               | 27,000                  | 9,349  |
|   | EBITDA*2         | 12,442               | 15,700                  | 3,258  |
|   | Operating profit | 6,566                | 7,800                   | 1,234  |
| Renewable Energy Development and Operation Business + Elimination (B)*1 | Revenue          | 2,902                | 3,000                   | 98     |
|   | EBITDA*2         | -1,822               | -3,100                  | NM     |
|   | Operating profit | 1,961                | -3,100                  | NM     |
| Total*1<br>(A + B)  | Revenue          | 20,553               | 30,000                  | 9,447  |
|   | EBITDA*2         | 10,620               | 12,600                  | 1,980  |
|   | Operating profit | 4,605                | 4,700                   | 95     |

- Consolidation of Kanda Biomass and COD of Karumai Sonbou Solar.
- The impact of the end of the period for “Premium Electricity Purchase on FIT Price” is taken into account (-500 million yen).

- Expected to record business development fees for multiple development projects.
- Expect an increase in upfront investment costs such as personnel and development costs.

\*1 When receiving Business development fees from affiliated companies, RENOVA records such development fees in its consolidated financial results after deducting amounts that correspond to RENOVA's ownership stake in those affiliated companies.

\*2 EBITDA= Revenue - Fuel expenses - Outsourcing expenses - Payroll and related personnel expenses + Share of profit (loss) of investments accounted for using the equity method + Other income and expenses. EBITDA is neither subject to audit nor quarterly review.

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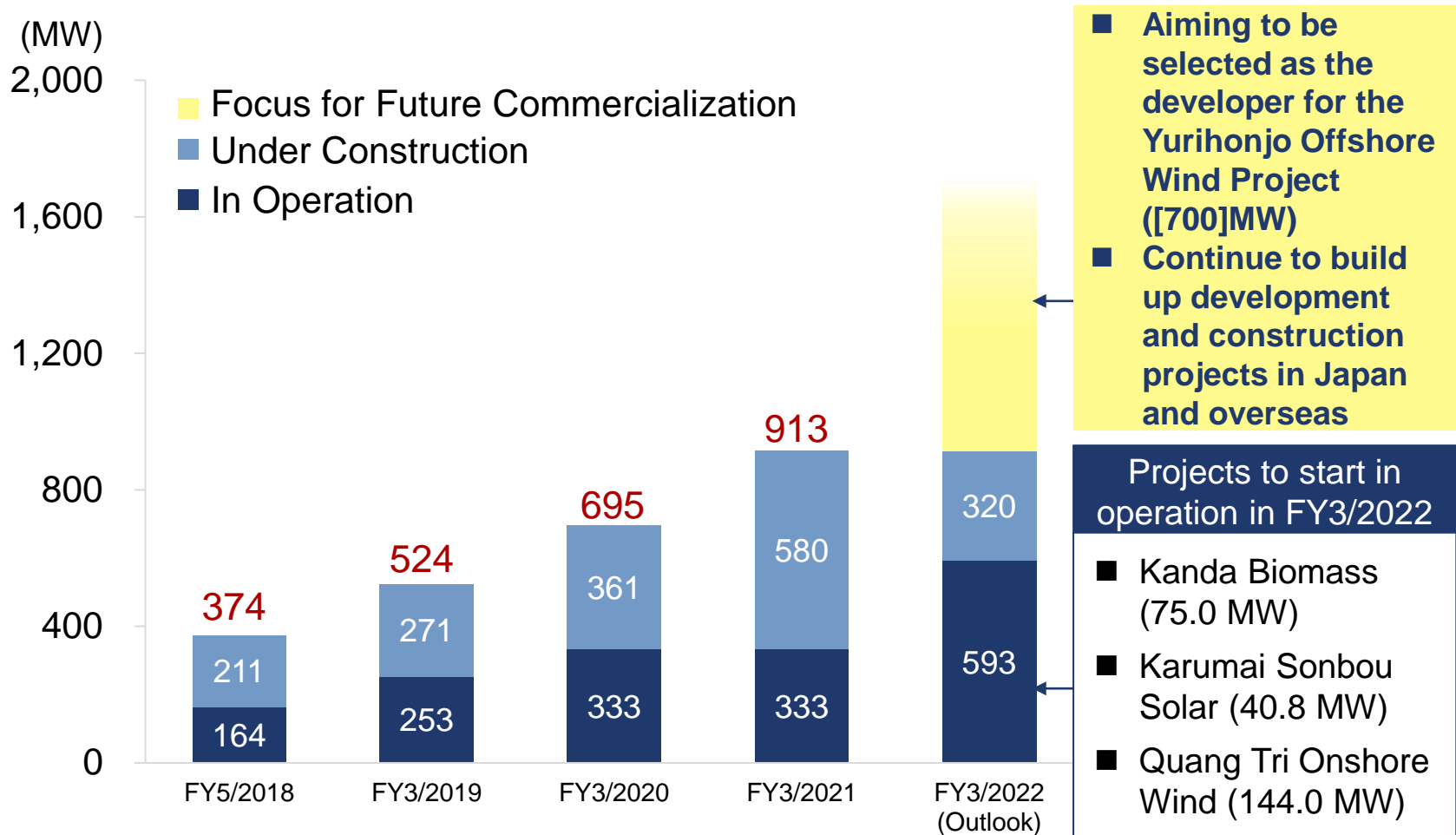
### III. Project Development Updates



# Projects in Operation and Under Construction\*1

## As of May 2021

- Projects under construction are expected to achieve COD smoothly.
- Aiming to be selected as the developer for the Yurihonjo Offshore Wind Project and looking to cultivate new businesses including overseas projects.

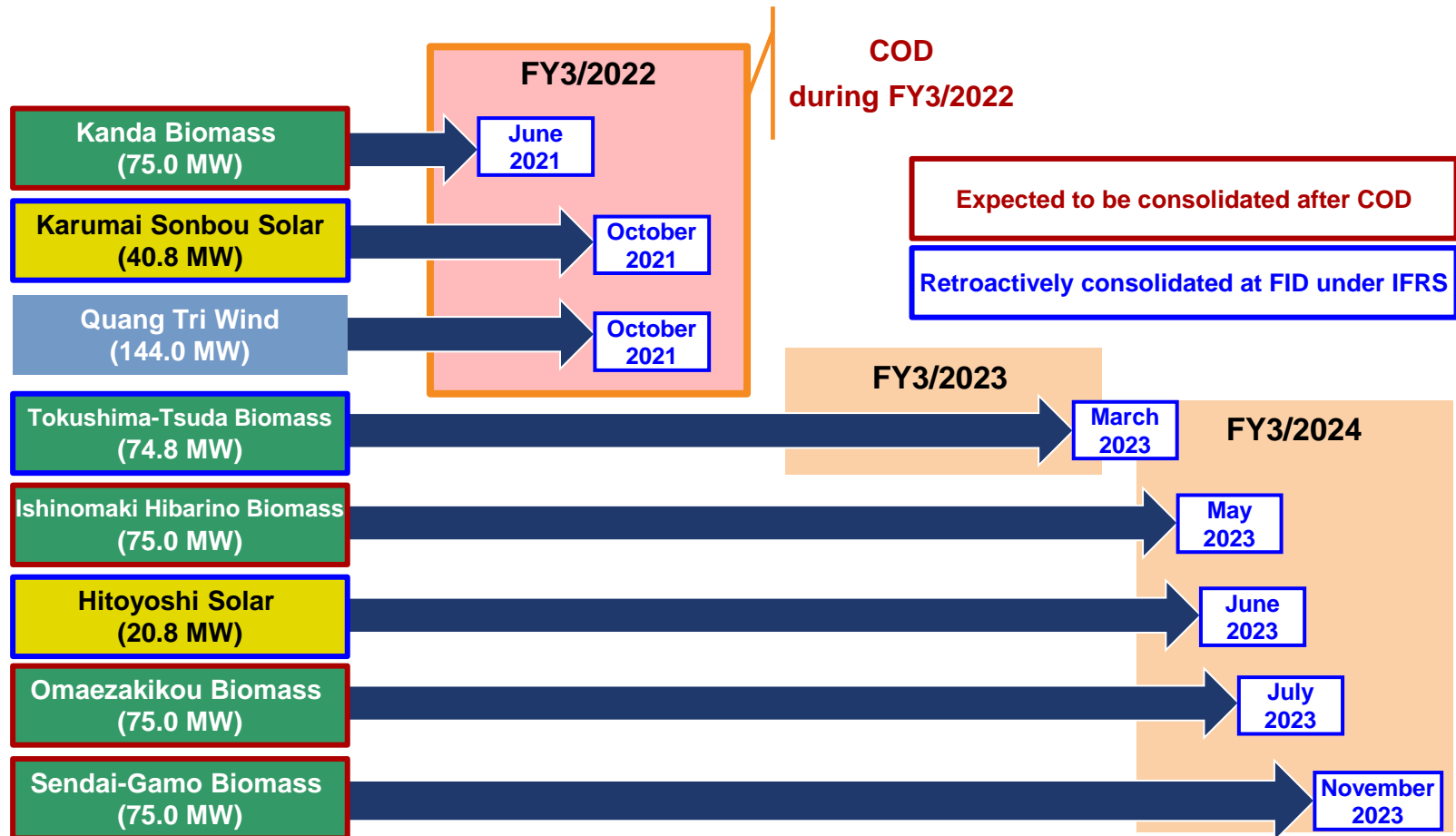


\*1 Projects under construction may be altered, delayed or cancelled. Projects for which work has commenced in accordance with the EPC contract are shown as "under construction".

# Schedules for Projects Under Construction\*1

As of May 2021

- All eight projects under construction are proceeding as scheduled.
- No impact of COVID-19 on supply chain or COD dates.



\*1 Projects under construction may be altered, delayed or cancelled. Projects for which work has commenced in accordance with the EPC contract are shown as "under construction".

# Progress of Projects under Construction\*1

## As of May 2021

- Commissioning of Kanda Biomass (75.0 MW) started in January 2021. Preparations for the start of operation are progressing smoothly
- Construction of turbine buildings and piling work are making steady progress for the other four biomass projects.
- Panel installation for Karumai Sonbou Solar (40.8 MW) has been completed. Steady progress in inspection for equipment for COD.

**Kanda Biomass**  
(75.0 MW, Kanda-machi, Miyako-District, Fukuoka Prefecture)

Aerial View  
(April 2021)

**COD in June 2021 (Planned)\*2**

**Karumai Sonbou Solar**  
(40.8 MW, Karumai-machi, Kunohe-District, Iwate Prefecture)

Inspection for equipment  
(February 2021)

**COD in October 2021 (Planned)\*2**

**Tokushima-Tsuda Biomass**  
74.8 MW, Tokushima-shi, Tokushima Prefecture

Construction of turbine buildings  
(April 2021)

**COD in March 2023 (Planned)\*2**

**Ishinomaki Hibarino Biomass**  
(75.0 MW, Ishinomaki-shi, Miyagi Prefecture)

Construction of boiler seating  
(April 2021)

**COD in May 2023 (Planned)\*2**

**Omaezakikou Biomass**  
(75.0 MW, Omaezaki-shi, oteher, Shizuoka Prefecture)

Pling Work  
(April 2021)

**COD in July 2023 (Planned)\*2**

**Sendai-Gamo Biomass**  
(75.0 MW, Sendai-shi, Miyagi Prefecture)

Piling Work  
(April 2021)

**COD in November 2021(Planned)\*2**

\*1 Projects for which work has commenced in accordance with the EPC contract are shown as "under construction".

\*2 Projects under construction may be altered, delayed or cancelled.

# Progress of Overseas Projects under Construction\*1

## Quang Tri Onshore Wind Projects (Vietnam, 144.0MW) (As of May 2021)

- Construction is progressing smoothly, with tower installation and nacelle installation currently completed.

### Construction



### Overview

|                       |   |
|-----------------------|---|
| Capacity              | 144.0 MW  |
| FIT Price*2,3,4       | 8.5 cents (US\$) /kWh<br>(Appx. ¥9.3 /kWh)  |
| Projects              | <ul style="list-style-type: none"> <li>■ Lien Lap (48.0 MW)</li> <li>■ Phong Huy (48.0 MW)</li> <li>■ Phong Nguyen (48.0 MW)</li> </ul> |
| COD                   | By the end of October 2021<br>(Planned)   |
| Estimated Revenue*3,4 | Appx. 45 MM(US\$)/year<br>(Appx. ¥5.0 billion/year)   |
| Equity Interest       | PCC1*5 and others : 60.0%<br>RENOVA : 40.0%   |

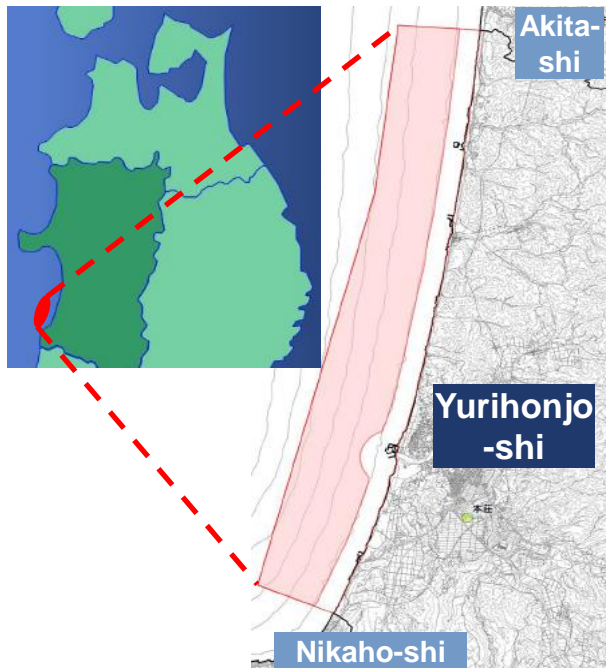
**COD in October 2021 (Planned)\*4**

\*1 Projects for which work has commenced in accordance with the EPC contract are shown as "under construction". \*2 Electric power will be sold in accordance with Vietnam's FIT scheme. The FIT price represents the figure under the assumption that operation will commence on or before October 31, 2021. \*3 Reference value converted at \$1 = 110 yen \*4 Projects under construction may be altered, delayed or cancelled. \*5 Power Construction Joint Stock Company No.1

# Progress of the Yurihonjo Offshore Wind Project (Appx. [700] MW\*1)

As of May 10, 2021

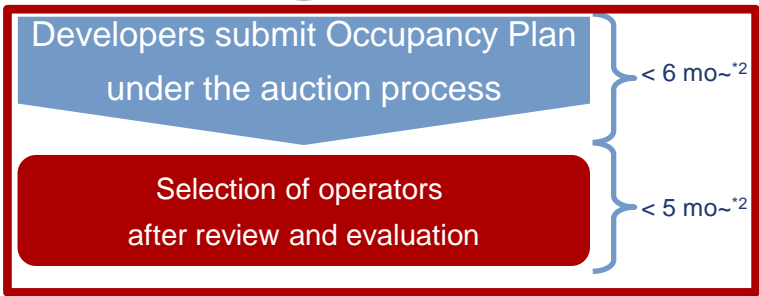
- RENOVA is the lead sponsor of a large offshore wind project being developed in Yurihonjo-shi, Akita Prefecture.
- Occupancy Plan will be submitted in May 2021.



**Promotion Zone Selection**



**Auction Process**



|                 |   |
|-----------------|---|
| <b>Capacity</b> | Appx. [700] MW*1  |
| <b>Sponsors</b> | <ul style="list-style-type: none"> <li>■ RENOVA (Lead)</li> <li>■ Cosmo Eco Power</li> <li>■ JR-East Energy Development</li> <li>■ Tohoku Electric Power</li> </ul> |

\*1 Based on the auction, the schedule for Yurihonjo is undecided and the scale is provisional.

\*2 Guidelines for Designating Marine Renewable Energy Power Generation Facilities Promotion Areas ([https://www.meti.go.jp/shingikai/enecho/denryoku\\_gas/saisei\\_kano/yojo\\_furyoku/pdf/006\\_01\\_00.pdf](https://www.meti.go.jp/shingikai/enecho/denryoku_gas/saisei_kano/yojo_furyoku/pdf/006_01_00.pdf) )

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## IV. Appendix (Other Project Information)

# RENOVA's Generation Portfolio and Pipeline (1/3)

List of plants in operation, under construction and under development\*<sup>1</sup> (As of May 10, 2021)

- Total generation capacity of solar PV plants either in operation or under construction is over 370 MW.
- Solar panels for Karumai Sonbou Solar (40.8 MW) are currently being installed.  
Hitoyoshi Solar (20.8MW) is being prepared for construction to commence during FY3/2022.

| Energy Source | Project Name          | Location | Power Generating Capacity (MW) | Purchase Price* <sup>2</sup> (/kWh) | Current Status     | Ownership Interest  | COD (Target)* <sup>3</sup> | FIT end Year              |
|---------------|-----------------------|----------|--------------------------------|-------------------------------------|--------------------|---------------------|----------------------------|---------------------------|
| Solar         | Suigo-Itako           | Ibaraki  | 15.3                           | ¥40                                 | In operation       | 68.0%               | 2014                       | 2034                      |
|               | Futtsu                | Chiba    | 40.4                           | ¥40                                 | In operation       | 51.0%               | 2014                       | 2034                      |
|               | Kikugawa-Ishiyama     | Shizuoka | 9.4                            | ¥40                                 | In operation       | 63.0%               | 2015                       | 2035                      |
|               | Kikugawa-Horinouchiya | Shizuoka | 7.5                            | ¥40                                 | In operation       | 61.0%               | 2015                       | 2035                      |
|               | Kokonoe               | Oita     | 25.4                           | ¥40                                 | In operation       | 100%                | 2015                       | 2035                      |
|               | Nasushiobara          | Tochigi  | 26.2                           | ¥40                                 | In operation       | 100%                | 2015                       | 2035                      |
|               | Ozu                   | Kumamoto | 19.0                           | ¥36                                 | In operation       | 100%                | 2016                       | 2036                      |
|               | Yokkaichi             | Mie      | 21.6                           | ¥36                                 | In operation       | 100%                | 2019                       | 2039                      |
|               | Nasukarasuyama        | Tochigi  | 19.2                           | ¥36                                 | In operation       | 100%                | 2019                       | 2039                      |
|               | Karumai West          | Iwate    | 48.0                           | ¥36                                 | In operation       | 100%                | 2019                       | 2039                      |
|               | Karumai East          | Iwate    | 80.8                           | ¥36                                 | In operation       | 100%                | 2019                       | 2039                      |
|               | Karumai Sonbou        | Iwate    | 40.8                           | ¥36                                 | Under construction | 46.0%* <sup>4</sup> | (October 2021)             | (Appx. 2041)              |
|               | Hitoyoshi             | Kumamoto | 20.8                           | ¥36                                 | Under construction | 38.0%* <sup>5</sup> | (June 2023)                | (Appx 2042)* <sup>6</sup> |

\*1 Pipeline projects may be altered, delayed or cancelled. Projects for which work has commenced in accordance with the EPC contract are shown as "under construction".

\*2 Purchase price is not the actual contractual price agreed to with the party that purchases the electricity, but the fixed purchase price (displayed without consumption tax) applied based on the FIT Scheme for each power generation facility.

\*3 Expected COD of projects under development may be subject to change.

\*4 RENOVA holds the right to sequentially acquire all equity in the silent partnership currently owned by co-sponsors.

\*5 RENOVA holds the right to additionally acquire 9% equity in the silent partnership currently owned by a co-sponsor, on or after the date of completion of the power plant.

\*6 Hitoyoshi Solar is expected to reach COD in the middle of 2023, due to prolonged construction of a power transmission line by Kyushu Electric Power Co. The period of electricity sales under the FIT scheme is expected to be 18 years and 8 months, as a grid connection contract was concluded on August 1, 2016, which resulted in a three-year COD time limit to receive a full 20 year FIT period.

## RENOVA's Generation Portfolio and Pipeline (2/3)

List of plants in operation, under construction and pipeline projects\*1 (As of May 10, 2021)

- Kanda Biomass is currently undergoing commissioning, with commercial operations scheduled to commence in June 2021.
- Acquired equity interest of Tokushima-Tsuda Biomass (24.7%) held by co-sponsors.
- Total generation capacity for biomass projects either in operation or under construction is over 400 MW.

| Energy Source | Project Name        | Location  | Power Generating Capacity (MW) | Purchase Price <sup>*2</sup> (/kWh) | Current Status     | Ownership Interest      | EIA Status | COD (Target) <sup>*3</sup> | FIT end Year |
|---------------|---------------------|-----------|--------------------------------|-------------------------------------|--------------------|-------------------------|------------|----------------------------|--------------|
| Biomass       | Akita (URE)         | Akita     | 20.5                           | ¥32/¥24                             | In operation       | 35.3% <sup>*4</sup>     | -          | 2016                       | 2036         |
|               | Kanda               | Fukuoka   | 75.0                           | ¥24/¥32                             | Trial operation    | 43.1% <sup>*5</sup>     | -          | (June 2021)                | (Appx. 2041) |
|               | Tokushima-Tsuda     | Tokushima | 74.8                           | ¥24/¥32                             | Under construction | 70.4% <sup>*6</sup>     | -          | (March 2023)               | (Appx. 2043) |
|               | Omaezakikou         | Shizuoka  | 75.0                           | ¥24/¥32                             | Under construction | 57.0% <sup>*7 *8</sup>  | -          | (July 2023)                | (Appx. 2043) |
|               | Ishinomaki Hibarino | Miyagi    | 75.0                           | ¥24/¥32                             | Under construction | 49.9% <sup>*9 *10</sup> | -          | (May 2023)                 | (Appx. 2043) |
|               | Sendai-Gamo         | Miyagi    | 75.0                           | ¥24/¥32                             | Under construction | 29.0% <sup>*11</sup>    | -          | (Nov 2023)                 | (Appx. 2043) |

\*1 Pipeline projects may be altered, delayed or cancelled. Projects for which work has commenced in accordance with the EPC contract are shown as "under construction".

\*2 Purchase price is not the actual contractual price agreed to with the party that purchases the electricity, but the fixed purchase price (displayed without consumption tax) applied based on the FIT Scheme for each power generation facility. \*3 Expected COD of projects under development may be subject to change.

\*4 RENOVA has invested in the Akita Biomass Project through Sensyu Holdings Co., Ltd., a subsidiary of RENOVA. RENOVA's ownership interest in the Akita Biomass Project, calculated as the product of RENOVA's ownership interest in Sensyu Holdings Co., Ltd., and Sensyu Holdings Co., Ltd.'s ownership interest in the Akita Biomass Project, resulting in 35.3%.

\*5 RENOVA holds the right to additionally acquire a 10.0% stake at COD from other co-sponsors. Following the acquisition, RENOVA's economic interest in the project will be 53.07%.

\*6 The figure indicates RENOVA's economic interest in the project. RENOVA's investment ratio is 60.8%

\*7 The figure indicates RENOVA's economic interest in the project. RENOVA's investment ratio is 38.0%. \*8 RENOVA holds the right to additionally acquire a 18.0% stake (economic interest: 18.0%) at COD from co-sponsors. Following the acquisition, RENOVA's economic interest in the project will be 75.0% (RENOVA's investment ratio will be 56.0%).

\*9 The figure indicates RENOVA's economic interest in the project. RENOVA's investment ratio is 38.0%. \*10 RENOVA holds the right to additionally acquire a 13.0% stake (economic interest: 13.0%) at COD from a co-sponsor. Following the acquisition, RENOVA's economic interest in the project will be 62.93% (RENOVA's investment ratio will be 51.0%).

\*11 RENOVA holds the right to additionally acquire a total 31.0% stake (economic interest: 31.0%) at COD from co-sponsors. Following the acquisition, RENOVA's investment ratio in the project will be 60.0%.



# RENOVA's Generation Portfolio and Pipeline (3/3)

List of plants in operation, under construction and pipeline projects\*1 (As of May 10, 2021)

- The Developer Selection Process\*2 is currently underway for the waters off Yurihonjo-shi, Akita Prefecture.
- Generation capacity and FIT unit price for Minamiaso Yunotani Geothermal were determined.
- The Isumi Offshore Wind Project started wind conditions and seabed surveys in 2020, and ongoing observation.

| Energy Source | Project Name          | Location  | Power Generating Capacity (MW) | Purchase Price*3 (/kWh) | Current Status                  | Ownership Interest | EIA Status             | COD (Target)*4               | FIT end Year |
|---------------|-----------------------|-----------|--------------------------------|-------------------------|---------------------------------|--------------------|------------------------|------------------------------|--------------|
| Offshore Wind | Yurihonjo*5           | Akita     | Appx. [700]                    | TBD                     | EIA ongoing (selection process) | -                  | Draft EIA process done | TBD                          | -            |
|               | Isumi*5               | Chiba     | Appx. [350-450]                | TBD                     | Upfront investment              | -                  | -                      | TBD                          | -            |
| Onshore Wind  | Abukuma*6             | Fukushima | Appx. 150                      | ¥22                     | Under development               | Less than 10%      | Done                   | TBD                          | -            |
|               | Reihoku               | Kumamoto  | Appx. 50                       | ¥21                     | EIA ongoing                     | -                  | Onsite survey done     | (Appx. 2024)                 | (Appx. 2044) |
|               | Quang Tri*6           | Vietnam   | 144.0                          | \$8.5 cent*7            | Under construction              | 40.0%              | -                      | (By the end of October 2021) | (Appx. 2041) |
| Geothermal    | Minami Aso Yunotani*6 | Kumamoto  | Appx. 2 MW                     | ¥40                     | Under development               | -                  | -                      | (Appx. 2022)                 | -            |
|               | Hakodate Esan         | Hokkaido  | TBD                            | TBD                     | Upfront investment              | -                  | -                      | TBD                          | -            |

\*1 Pipeline projects may be altered, delayed or cancelled. Projects for which work has commenced in accordance with the EPC contract are shown as "under construction".

\*2 The Auction Process under the Offshore Wind Promotion Law (law on Promotion of Use of Territorial Waters for Offshore Renewable Energy Generation Facilities (December 7, 2018)).

\*3 Purchase price is not the actual contractual price agreed to with the party that purchases the electricity, but the fixed purchase price (displayed without consumption tax) applied based on the FIT

Scheme for each power generation facility. \*4 Expected COD of projects under development may be subject to change.

\*5 Power generation capacity and COD target will be disclosed at a later time when there is further visibility.

\*6 RENOVA is participating in the project as a minority investor.

\*7 The FIT price represents the figure on the assumption that operation will commence on or before October 31, 2021. (Approximately 9.3 yen/kWh) (Reference value converted at \$1 = 110.00 yen)

# (Reference) FIT Purchase Price Overview\*<sup>1</sup>

## As of March 31, 2021

- All of RENOVA's renewable power plants in operation and under construction have received FIT certification.
- Publicly disclosed projects under development have received FIT or similar certification.
  - The Minamiaso Yunotani Geothermal Project received FIT certification for 40 yen/kWh.
  - Price of electricity for the Yurihonjo Offshore Wind Project will be decided through the auction process, as per the Offshore Wind Act\*<sup>2</sup>

Current FIT price as of FY 2021

FIT Price of RENOVA's Projects

| Renewable power generation facility categories, etc. |   | Purchase price* <sup>3</sup> by time of entry* <sup>4</sup> (per kWh) (tax excluded) |         |         |                                   |                                   |                |         |         |                |         |         | FIT Duration |          |
|--|---|--|---------|---------|-----------------------------------|-----------------------------------|----------------|---------|---------|----------------|---------|---------|--------------|----------|
| Type   | Type or size  | FY2012   | FY 2013 | FY 2014 | FY 2015                           | FY 2016                           | FY 2017        | FY 2018 | FY 2019 | FY 2020        | FY 2021 | FY 2022 |              | FY 2023  |
| Solar PV   | 2,000 kW or more  | ¥40  | ¥36     | ¥32     | ¥29 (End of June)<br>¥27 (July -) | ¥24                               | bidding system |         |         |                |         |         | -            | 20 years |
|  | Timber from forest thinning* <sup>5</sup><br>2,000 kW or more       | ¥32  |         |         |                                   |                                   |                |         |         |                |         |         | -            | 20 years |
| Biomass  | General wood, etc.* <sup>5</sup><br>10,000 kW or more* <sup>6</sup> | ¥24  |         |         |                                   | ¥24 (End of Sep.)<br>¥21 (Oct. -) | bidding system |         |         |                |         |         | -            | 20 years |
|  | Onshore<br>20 kW or more  | ¥22  |         |         |                                   | ¥22 (End of Sep.)<br>¥21 (Oct. -) | ¥20            | ¥19     | ¥18     | bidding system |         |         |              | 20 years |
| Wind   | Offshore (Implantation type)  | -  | ¥36     |         |                                   |                                   | bidding system |         |         |                |         |         | 20 years     |          |
|  | Offshore (floating type)  | -  | ¥36     |         |                                   |                                   |                |         |         |                |         |         |              | 20 years |
| Geothermal   | 15,000 kW or more   | ¥26  |         |         |                                   |                                   |                |         |         |                |         |         | 15 years     |          |
|  | Less than 15,000 kW   | ¥40  |         |         |                                   |                                   |                |         |         |                |         |         | 15 years     |          |

\*1 Prepared by RENOVA based on the websites of the Ministry of Economy, Trade and Industry and the Agency for Natural Resources and Energy (As of April 28, 2021), etc.

\*2 Act of Promoting Utilization of Sea Areas in Development of Power Generation Facilities Using Maritime Renewable Energy Resources (promulgated on December 7, 2018)

\*3 The feed-in price indicates a fixed feed-in price (consumption tax representation) applied over the period of purchase of renewable energy plants that meet the requirements based on FIT in each fiscal year.

\*4 The display year shall mean the period between April and March of the following year.

\*5 The purchase price of biomass is as follows: "Timber from forest thinning" = domestic timber residue & forest thinning; "General wood, etc." = wood, imported materials, palm shells, husks, rice straw, etc.

\*6 Biomass power generation size category (General wood, etc.): 20,000 kW or more until FY 2017, and 10,000 kW or more from FY 2018.

# RENOVA's Corporate Governance

## Majority of the Board are Independent External Directors (As of June 18, 2021(planned))

- The board of directors is composed of diverse and experienced professionals.
- The Board of Directors is governance focused, with a majority of external directors.
- RENOVA plans to submit a proposal for the election of directors at the Ordinary General Meeting of Shareholders to be held on June 18, 2021.

### Board of Directors



★Nomination and Compensation Committee member

\*1 In the event that Mr. Naoki Shimada is elected at the Ordinary General Meeting of Shareholders scheduled to be held on June 18, 2021, Mr. Naoki Shimada is scheduled to be appointed as Member of the Nomination and Compensation Committee at the Board of Directors meeting held after the conclusion of this General Meeting of Shareholders.

# Corporate Governance / Board of Directors

## As of July 18, 2021 (planned)

| Name              | Position            | Nomination and Compensation Committee | Expertise of External Director |                     |                     |                     |
|-------------------|---------------------|---------------------------------------|--------------------------------|---------------------|---------------------|---------------------|
|                   |                     |                                       | Corporate management           | Finance/ Investment | Finance/ Accounting | Environment/ Energy |
| Sachio Semmoto    | Chairman & Director | ○(Member)                             |                                |                     |                     |                     |
| Yosuke Kiminami   | Founding CEO        | ○(Member)                             |                                |                     |                     |                     |
| Isamu Suyama      | COO                 | -                                     |                                |                     |                     |                     |
| Kazushi Yamaguchi | CFO                 | -                                     |                                |                     |                     |                     |
| Hideki Minamikawa | External Director   | ○(Member)                             |                                |                     |                     | ○                   |
| Koichi Kawana     | External Director   | ○(Member)                             | ○                              |                     |                     | ○                   |
| Miyuki Zeniya     | External Director   | -                                     | ○                              | ○                   | ○                   |                     |
| Naoki Shimada     | External Director   | -*1                                   | ○                              |                     |                     |                     |
| Mayuka Yamazaki   | External Director   | -                                     | ○                              |                     |                     |                     |

\*1 In the event that Mr. Hideki Minamikawa is reappointed and Mr. Naoki Shimada is elected at the Ordinary General Meeting of Shareholders scheduled to be held on June 18, 2021, Mr. Hideki Minamikawa is scheduled to be appointed as Chairman of the Nomination and Compensation Committee and Mr. Naoki Shimada is scheduled to be appointed as Member of the Nomination and Compensation Committee at the Board of Directors meeting held after the conclusion of this General Meeting of Shareholders.

# (Reference) Corporate Overview

## As of March 31, 2021

### Corporate Information

|                          |  |
|--------------------------|--|
| Name:                    | RENOVA, Inc.   |
| Location of Head Office  | 2-2-1 Kyobashi Chuo-ku, Tokyo  |
| Representatives          | Sachio Semmoto, Executive Chairman & Director<br>Yosuke Kiminami, Founding CEO |
| Established              | May 2000   |
| Capital Stock            | 2,269 million yen  |
| Stock Exchange           | First section of Tokyo Stock Exchange  |
| Securities code          | 9519   |
| Business                 | Renewable energy business  |
| Employees (consolidated) | 238  |

### Corporate Governance

|                                   |   |
|-----------------------------------|---|
| Board of Directors                | 9 directors, including 5 external directors |
| Audit & Supervisory Board         | 4 auditors, including 3 external auditors   |
| Total Number of Authorized Shares | 280,800,000                                 |
| Total Number of Shares Issued     | 78,090,400                                  |
| Number of Shareholders            | 17,842                                      |

### Key History

|                |   |
|----------------|---|
| May 2000       | Established Recycle One, Inc. (currently RENOVA, Inc.)  |
| October 2012   | Entered renewable energy business   |
| December 2013  | Company renamed RENOVA, Inc.  |
| February 2014  | COD for Suigo-Itako Solar Co., Ltd.   |
| July 2014      | COD for Futtsu Solar Co., Ltd.  |
| February 2015  | COD for Kikugawa-Ishiyama Solar Co., Ltd. and Kikugawa-Horinouchiya Solar Co., Ltd.                                       |
| May 2015       | COD for Kokonoe Solar GK  |
| September 2015 | COD for Nasushiobara Solar GK   |
| April 2016     | COD for Ozu Solar GK  |
| May 2016       | Entered the biomass power generation business (United Renewable Energy Co., Ltd.(Akita Biomass Project: URE) reaches COD) |
| February 2017  | Listed on the Tokyo Stock Exchange Mothers Section  |
| July 2017      | Consolidated United Renewable Energy Co., Ltd.  |
| February 2018  | Changed listing venue to the First Section of the Tokyo Stock Exchange  |
| March 2019     | COD for Yokkaichi Solar GK  |
| May 2019       | COD for Nasukarasuyama Solar GK   |
| July 2019      | COD for Karumai West Solar GK   |
| December 2019  | COD for Karumai East Solar GK   |
| May 2020       | Participation in Quang Tri Onshore Wind Projects in Vietnam   |